

UPL Limited July 07, 2025

Facilities/Instruments	Amount (₹ crore)	Rating ¹	Rating Action
Long-term / Short-term bank facilities	1,650.00	CARE AA; Stable / CARE A1+	Reaffirmed
Short-term bank facilities	850.00	CARE A1+	Reaffirmed
Commercial paper	1,100.00	CARE A1+	Reaffirmed

Details of instruments/facilities in Annexure-1.

Rationale and key rating drivers

The ratings assigned to the bank facilities of UPL Limited (UPL) derive significant strength from healthy recovery in operational performance in FY25 and a strengthened liquidity position, supported by improved cash flows from operations, capital raised through a stake sale in Advanta Enterprises Limited (subsidiary), and a rights issue in the year. The funds raised enabled the company to prepay debt, enhancing its financial flexibility and improving key debt metrics. The total borrowings declined to ₹24,921 crore as at end-FY25 from ₹29,559 crore as at end-FY24, driven by a debt prepayment of ₹1,858 crore and better working capital management. The ratings also factor in the recovery in business operations, with total operating income (TOI) increasing by 8% year-on-year to ₹46,610 crore, primarily driven by volume growth. Operating margins improved to 16.78% in FY25 (PY: 10.37%), although they remain below historical levels due to continued pricing pressure from China. Continued deleveraging plans, and sustained improvement in operating performance, will remain key monitorables.

The ratings continue to factor the extensive experience of its promoters in the crop protection value chain and their strong track record of growing the business both organically and inorganically. The ratings also reflect UPL's established market position as one of the leading global agrochemical players with a comprehensive presence across all major agricultural geographies. Its diversified product portfolio spans crop protection, seeds, and sustainable agricultural solutions, with a growing focus on differentiated and bio-based products that are expected to drive future revenue and profitability.

However, the ratings remain constrained by inherent industry risks, including regulatory challenges across global markets, high working capital intensity due to extended receivables and inventory cycles, and vulnerability to raw material price fluctuations and foreign exchange rate movements. Intense competition from Chinese agrochemical manufacturers continue to exert pricing pressure in key markets. While UPL has reduced its debt levels in FY25, its financial risk profile remains moderately leveraged; however, further improvement is expected with the timely completion of ongoing rights issue and continued healthy internal accruals.

Rating sensitivities: Factors likely to lead to rating actions

Positive factors

- Net Debt/PBILDT below 1.5x on a sustained basis
- Demonstrating strong growth in its scale of operations and earning PBILDT margins above 20% on a sustained basis, along
 with healthy cash generation

Negative factors

- Continued weak operating performance resulting in operating profit margins below 15% on a sustained basis
- Net Debt/PBILDT above 4x on a sustained basis

Analytical approach: Consolidated

For arriving at the ratings, CARE Ratings Limited. (CareEdge Ratings) has considered consolidated financial statements of UPL. UPL has various subsidiaries, these companies are consolidated due to the strong operational synergies and financial linkages between the parent and subsidiaries, fungible cash flows, common management, and support provided by UPL to various subsidiaries. List of entities consolidated with UPL are listed under **Annexure-6**.

Outlook: Stable

¹Complete definition of ratings assigned are available at <u>www.careratings.com</u> and other CARE Ratings Limited's publications.



The Stable outlook reflects CareEdge Ratings' expectation that UPL Limited will continue to benefit from its established global position in the agrochemical industry, resulting in sustained growth and an improved business risk profile. CareEdge Ratings also expects the company's financial risk profile to improve, supported by its strong liquidity position and healthy accruals.

Detailed description of key rating drivers:

Key strengths

Strong market position in agrochemicals industry along with wide geographical presence and product portfolio

UPL holds a strong market position as the fifth largest global crop protection company, with operations spread across ~140 countries. The company has successfully transitioned from a generic post-patent agrochemical player to a provider of high margin, differentiated and sustainable solutions, with 38% of its portfolio now in this category. Its diverse product base includes over 15,000 product registrations and 2,700+ patents, supported by 43 manufacturing facilities and 57 R&D centres worldwide. UPL's presence spans key regions including Latin America (38% of FY25 revenue), India (13%), North America (13%), Europe (15%), and the rest of world (ROW, 21%), helping mitigate regional risks and drive diversified growth. Its Advanta seeds business with a 850+ hybrid pipeline across 60 crops further strengthens its product offering.

Extensive experience of promoters

UPL was incorporated in 1969 and has a successful track record of over 50 years in the agrochemical industry. The company was promoted by Mr. R.D. Shroff, Ex-Chairman & Managing Director, who has over five decades of experience in the field. He has since retired and now serves as Chairman Emeritus. His sons, Mr. Jai Shroff (Chairman & Global CEO) and Mr. Vikram Shroff (Vice Chairman & Co-CEO), bring extensive industry experience and continue to lead the group's strategic direction. The top leadership is further supported by a seasoned and professional senior management team that oversees day-to-day operations.

In the last 25 years, UPL has undertaken over 40 acquisitions, successfully accelerating its growth in a profitable manner. The company's strategy for entering new geographies or product segments has primarily been through the acquisition of established players with significant market share in their respective segments.

Improved operational performance in FY25

The total operating income of UPL Limited improved by 8% year-on-year, reaching ₹46,610 crore in FY25, compared to ₹42,915 crore in FY24. This growth was primarily driven by a 13% increase in sales volumes, partially offset by a 3% reduction in prices and a 2% adverse exchange rate impact. Volume growth was supported across key segments—crop protection, seeds, and chemicals—in major markets such as North America, Europe, and Latin America (LATAM). Notably, there was healthy demand in fungicides and herbicides, with strong herbicide growth in North America and LATAM regions. The company's PBILDT margin improved significantly to 16.78% in FY25, up from 10.37% in FY24, aided by better product mix, normalization of rebates, lower cost of goods sold (COGS), improved cost structures and productivity levels.

Improved financial risk profile in FY25

The company's total gross borrowings reduced to ₹24,921 crore in FY25 from ₹29,559 crore in FY24. The reduction was primarily driven by the prepayment of a ₹1,858 crore foreign currency loan, which was originally due in September 2025. Additionally, improved working capital management helped to bring down working capital borrowings to ₹913 crore in FY25, compared to ₹3,738 crore in FY24. In FY26, in May 2025, UPL prepaid its ₹2,986 crore perpetual bond. Following this, UPL has no outstanding perpetual bonds. The prepayment was funded through proceeds from the rights issue, a stake sale in Advanta Enterprises, and internal cash flows from operations. Despite its current leverage, CareEdge Ratings' expect UPL's debt metrics to improve going forward, supported by timely debt repayments, improved profitability, and a stronger capital structure.

Liquidity: Strong

The company maintains a strong liquidity position, with cash and bank balances and liquid investments amounting to ₹9,836 crore as of end-FY25. Fund-based working capital limit utilisation stood at 33% under consortium limits and 13% under non-consortium limits for the last 12 months period ended in April 2025, providing additional liquidity headroom. In FY25, UPL generated gross cash accruals of ₹3,284 crore. The company has scheduled debt repayment obligations of ~₹4,200 crore due in March 2026, which it plans to meet through a combination of operational cash flows and proceeds of ~₹1,680 crore from its ongoing rights issue. CareEdge Ratings believes that UPL's operational cash generation, and funds raised through the rights issue and/or potential asset monetisation, should be adequate to meet its near-term debt repayment obligations. CareEdge Ratings draws comfort from UPL's demonstrated ability to arrange timely refinancing from domestic and international capital markets at competitive rates, if required. Going forward, the company's cash and bank balances along with liquid investments are expected to remain in the range of ₹5,000–6,000 crore.



Key weaknesses

Exposure to risks inherent in agrochemical industry, and competition from China

The company faces significant exposure to risks inherent in the agrochemical industry, including stringent environmental and regulatory controls across \sim 140 countries where it operates. Its business remains sensitive to farm income levels, monsoon patterns, and regulatory changes including bans, legal actions, or policy shifts. The company also faces intense competition from Chinese manufacturers, who continue to flood the global market with low-cost agrochemicals. Imports of agrochemicals into India have surged by 53%, reaching ₹14,000 crore in FY25 (up from ₹9,100 crore in FY20), putting pressure on domestic players such as UPL in terms of pricing and margins.

To mitigate these risks, UPL is focusing on backward integration, expanding local manufacturing, and adjusting pricing strategies to leverage India's tariff advantages. Additionally, government actions such as the imposition of anti-dumping duties on Chinese products like PEDA and industry appeals for higher customs duties are helping to create a more level playing field for domestic manufacturers.

Susceptibility of profitability to volatility in raw material prices and foreign exchange rates

UPL's profitability remains susceptible to volatility in raw material prices and foreign exchange rates, both of which are critical cost drivers for the company. A large portion of UPL's raw materials, including key agrochemical intermediates and technical inputs, are either imported or globally priced commodities, exposing the company to fluctuations in global supply-demand dynamics and input price movements. Additionally, with over 77% of UPL's revenues coming from exports and a significant portion of its procurement denominated in USD, EUR, and other foreign currencies, the company is exposed to foreign exchange rate fluctuations, which can impact both revenues and costs. To mitigate these risks, UPL actively follows a structured hedging policy to manage its foreign exchange exposure and undertakes forward contracts when necessary. Further, its wide geographic revenue mix provides a natural hedge against currency fluctuations, while pricing flexibility in select markets enables partial cost pass-through to customers.

High working capital intensity of operations

UPL operates with high working capital intensity, primarily due to its extended receivable cycle and higher inventory holding levels. The company offers long credit periods to dealers and channel partners, especially in regions like Latin America (LATAM), where the receivable cycle ranges from 90 to 360 days. Additionally, UPL's global manufacturing and distribution footprint necessitates maintaining higher inventory levels to service diverse markets, further lengthening the working capital cycle. In FY24, this resulted in an operating cycle of 140 days. However, through focused working capital management in FY25, including improved receivables collection and inventory reduction, UPL reduced its operating cycle to 131 days, which significantly cash generation and supported debt reduction efforts. Further reduction in the working capital cycle will remain a key monitorable.

Particulars	Risk Factors
Environmental	In FY25, the company achieved a 6% reduction in carbon emission intensity (kg/MT) and a 3% reduction in water consumption intensity (kL/MT) compared to FY24. Total water withdrawal stood at 44.92 million kL, of which 28.91 million kL was consumed, and 16.00 million kL was discharged as wastewater. UPL recycled 7.66 million kL of water during the year, indicating continued efforts toward water conservation. On the waste management front, the company disposed of 1,29,185 MT of hazardous waste and successfully recycled 38,482 MT of it. In addition, UPL recycled 18,689 MT of non-hazardous waste and 3,622 MT of plastic waste, reflecting its commitment to responsible waste handling and environmental sustainability.
Social	The company supports over 11,000 small and medium farmers across eight clusters in Gujarat by providing sustainable agricultural inputs, technologies, market access, financial aid, and post-harvest support. Through its Entrepreneurship Development for Women initiative, UPL has mobilised over 2,000 rural women into 141 Self-Help Groups (SHGs) across 35 villages, promoting financial inclusion and micro-enterprise development. Its Farmer Training Centre, established in 2002, has provided practical training to over 26,000 farmers on sustainable farming practices. In its forestry initiatives, UPL has planted 2.66 lakh trees across 715 acres in Gujarat with community involvement.
Governance	UPL's governance framework is marked by strong independent oversight and disclosure practices. As of FY25, the Board comprised 10 directors, of which 6 were independent, reflecting the company's commitment to transparent and balanced decision-making.

Environment, social, and governance (ESG) risks

Applicable criteria



Consolidation

Definition of Default Liquidity Analysis of Non-financial sector entities Rating Outlook and Rating Watch Fertilizer Manufacturing Companies Financial Ratios – Non financial Sector Pesticides & Agrochemicals Short Term Instruments

About the company and industry

Industry classification

Macroeconomic indicator	Sector	Industry	Basic industry
Commodities	Chemicals	Fertilizers & Agrochemicals	Pesticides & Agrochemicals

Incorporated in 1969, UPL (erstwhile known as United Phosphorus Limited) is the flagship company of the UPL Group, which has emerged as one of the leading post-patent agrochemical companies in the world, with a widespread presence across the globe through various subsidiaries and associates. It has a track record of more than 50 years and is promoted by Rajnikant Shroff and family. The company operates a diversified portfolio across crop protection, seeds, BioSolutions, post-harvest, and specialty chemicals such as plant growth regulators, industrial intermediates, rodenticides, and adjuvants. UPL has over 15,000 product registrations & 2,700+ patents in its portfolio, serves markets in ~140 countries, and operates 43 manufacturing facilities and 25 R&D centres worldwide, with a total employee strength of over 12,000 globally.

Brief Consolidated Financials (₹ crore)	FY24 (A)	FY25 (A)
Total operating income	42,915.00	46,610.00
PBILDT	4,452.00	7,823.00
РАТ	(1,878.00)	820.00
Overall gearing (times)	0.90	0.66
Interest coverage (times)	1.16	2.16

A: Audited; Note: these are latest available financial results

Status of non-cooperation with previous CRA: Not applicable

Any other information: Not applicable

Rating history for last three years: Annexure-2

Detailed explanation of covenants of rated instrument / facility: Annexure-3

Complexity level of instruments rated: Annexure-4

Lender details: Annexure-5



Annexure-1: Details of instruments/facilities

Name of the Instrument	ISIN	Date of Issuance (DD-MM- YYYY)	Coupon Rate (%)	Maturity Date (DD- MM-YYYY)	Size of the Issue (₹ crore)	Rating Assigned and Rating Outlook
Fund-based - LT/ ST-Cash Credit	-	-	-	-	1650.00	CARE AA; Stable / CARE A1+
Non-fund- based-Short Term	-	-	-	-	850.00	CARE A1+
Commercial Paper (Standalone)	-	-	-	-	1100.00	CARE A1+

Annexure-2: Rating history for last three years

		(Current Rating	S		Rating) History	
Sr. No.	Name of the Instrument/Bank Facilities	Туре	Amount Outstanding (₹ crore)	Rating	Date(s) and Rating(s) assigned in 2025- 2026	Date(s) and Rating(s) assigned in 2024- 2025	Date(s) and Rating(s) assigned in 2023- 2024	Date(s) and Rating(s) assigned in 2022-2023
1	Non-fund-based- Short Term	ST	850.00	CARE A1+	-	1)CARE A1+ (21-Nov- 24) 2)CARE A1+ (05-Jul- 24)	1)CARE A1+ (09-Feb- 24) 2)CARE A1+ (06-Jul- 23)	1)CARE A1+ (13-Jul-22)
2	Fund-based - LT/ ST-Cash Credit	LT/ST	1650.00	CARE AA; Stable / CARE A1+	_	1)CARE AA; Stable / CARE A1+ (21-Nov- 24) 2)CARE AA+; Negative / CARE A1+ (05-Jul- 24)	1)CARE AA+; Negative / CARE A1+ (09-Feb- 24) 2)CARE AA+; Stable / CARE A1+ (06-Jul- 23)	1)CARE AA+; Stable / CARE A1+ (13-Jul-22)
3	Debentures-Non Convertible Debentures	LT	-	-	-	-	-	1)Withdrawn (04-Jan-23) 2)CARE AA+; Stable (13-Jul-22)



4	Debentures-Non Convertible Debentures	LT	-	-	-	-	-	1)Withdrawn (13-Jul-22)
5	Commercial Paper- Commercial Paper (Standalone)	ST	1100.00	CARE A1+	-	1)CARE A1+ (21-Nov- 24) 2)CARE A1+ (05-Jul- 24)	1)CARE A1+ (09-Feb- 24) 2)CARE A1+ (06-Jul- 23)	1)CARE A1+ (13-Jul-22) 2)CARE A1+ (24-Jun-22)

LT: Long term; ST: Short term; LT/ST: Long term/Short term

Annexure-3: Detailed explanation of covenants of rated instruments/facilities: Not applicable

Annexure-4: Complexity level of instruments rated

Sr. No.	Name of the Instrument	Complexity Level
1	Commercial Paper-Commercial Paper (Standalone)	Simple
2	Fund-based - LT/ ST-Cash Credit	Simple
3	Non-fund-based-Short Term	Simple

Annexure-5: Lender details

To view the lender wise details of bank facilities please click here

Annexure-6: List of entities consolidated

Sr No	Names of Entities Consolidated	Extent of Consolidation	Rationale for Consolidation
1	UPL Global Business Services Ltd (FKA Shroffs United Chemicals Ltd)	Full	Wholly owned subsidiary
2	SWAL Corporation Ltd	Full	Wholly owned subsidiary
3	United Phosphorus (India) LLP	Full	Wholly owned subsidiary
4	United Phosphorus Global LLP	Full	Wholly owned subsidiary
5	UPL Sustainable Agri Solutions Ltd (FKA Optima Farm Solutions Ltd)	Full	Wholly owned subsidiary
6	UPL Europe Ltd	Full	Subsidiary
7	United Phosphorus Polska Sp.z o.o - Poland	Full	Subsidiary
8	UPL Benelux B.V.	Full	Subsidiary
9	Cerexagri B.V.	Full	Subsidiary
10	UPL Holdings Cooperatief U.A (FKA United Phosphorus Holdings Cooperatief U.A.)	Full	Subsidiary
11	UPL Holdings BV (FKA United Phosphorus Holdings B.V., Netherlands)	Full	Subsidiary
12	Decco Worldwide Post-Harvest Holdings Cooperatief U.A.	Full	Subsidiary
13	Decco Worldwide Post-Harvest Holdings B.V.	Full	Subsidiary
14	UPL Holdings Brazil B.V. (FKA United Phosphorus Holding, Brazil B.V.)	Full	Subsidiary
15	UPL Italia S.R.L.	Full	Subsidiary
16	UPL Iberia, S.A.	Full	Subsidiary
17	Decco Iberica Postcosecha, S.A.U.	Full	Subsidiary
18	Transterra Invest, S. L. U.	Full	Subsidiary



Sr No	Names of Entities Consolidated	Extent of Consolidation	Rationale for Consolidation
19	Cerexagri S.A.S.	Full	Subsidiary
20	UPL France	Full	Subsidiary
21	UPL Switzerland AG (formerly known as United Phosphorus Switzerland Ltd)	Full	Subsidiary
22	Decco Italia SRL	Full	Subsidiary
23	Limited Liability Company "UPL"	Full	Subsidiary
24	Decco Portugal Post Harvest LDA (formerly known as UPL Portugal Unipessoal LDA)	Full	Subsidiary
25	UPL NA Inc. (formerly known as United Phosphorus Inc.)	Full	Subsidiary
26	Cerexagri, Inc. (PA)	Full	Subsidiary
27	UPL Delaware, Inc.	Full	Subsidiary
28	Decco US Post-Harvest Inc	Full	Subsidiary
29	RiceCo LLC	Full	Subsidiary
30	Riceco International, Inc.	Full	Subsidiary
31	UPL Corporation Ltd	Full	Subsidiary
32	UPL Management DMCC	Full	Subsidiary
33	UPL Ltd	Full	Subsidiary
34	UPL Agro S.A. de C.V.	Full	Subsidiary
35	Decco PostHarvest Mexico (formerly known as Decco Jifkins Mexico Sapi)	Full	Subsidiary
36	Uniphos Industria e Comercio de Produtos Químicos Ltda.	Full	Subsidiary
37	Upl do Brasil Industria e Comércio de Insumos Agropecuários S.A.	Full	Subsidiary
38	UPL Costa Rica S.A.	Full	Subsidiary
39	UPL Bolivia S.R.L	Full	Subsidiary
40	UPL Paraguay S.A.	Full	Subsidiary
41	UPL SL Argentina S.A. (Formerly Known as Icona Sanluis S A)	Full	Subsidiary
42	UPL Argentina S A	Full	Subsidiary
43	Decco Chile SpA	Full	Subsidiary
44	UPL Colombia SAS	Full	Subsidiary
45	United Phosphorus Cayman Ltd	Full	Subsidiary
46	UP Aviation Ltd	Full	Subsidiary
47	UPL Australia Pty Ltd (formerly known as UPL Austarlia Ltd)	Full	Subsidiary
48	UPL Shanghai Ltd	Full	Subsidiary
49	PT.UPL Indonesia	Full	Subsidiary
50	PT Catur Agrodaya Mandiri	Full	Subsidiary
51	UPL Ltd, Hong Kong (formerly known as United Phosphorus Ltd, Hongkong)	Full	Subsidiary
52	UPL Philippines Inc.	Full	Subsidiary
53	UPL Vietnam Co. Ltd	Full	Subsidiary
54	UPL Japan GK (formerly known as UPL Ltd, Japan)	Full	Subsidiary
55	Anning Decco Fine Chemical Co. Ltd	Full	Subsidiary
56	UPL Ziraat Ve Kimya Sanayi Ve Ticaret Ltd Sirketi	Full	Subsidiary
57	UPL Agromed Tohumculuk Sa,Turkey	Full	Subsidiary
58	Decco Israel Ltd (formerly known as Safepack Products Ltd)	Full	Subsidiary
59	Citrashine (Pty) Ltd	Full	Subsidiary
60	Prolong Ltd	Full	Subsidiary
61	Perrey Participações S.A	Full	Subsidiary



Sr No	Names of Entities Consolidated	Extent of Consolidation	Rationale for Consolidation
62	Advanta Netherlands Holding B.V.	Full	Subsidiary
63	Advanta Semillas SAIC	Full	Subsidiary
64	Advanta Holdings B.V.	Full	Subsidiary
65	Advanta Seeds International	Full	Subsidiary
66	Pacific Seeds Holdings (Thailand) Ltd	Full	Subsidiary
67	Pacific Seeds (Thai) Ltd	Full	Subsidiary
68	Advanta Seeds Pty Ltd	Full	Subsidiary
69	Advanta US LLC (formerly known as Advanta U.S. Inc.)	Full	Subsidiary
70	Advanta Comercio De Sementes LTDA.	Full	Subsidiary
71	PT Advanta Seeds Indonesia	Full	Subsidiary
72	Advanta Seeds DMCC	Full	Subsidiary
73	UPL Ltd Mauritius (formerly known as UPL Agro Ltd Mauritius)	Full	Subsidiary
74	UPL Jiangsu Ltd	Full	Subsidiary
75	Riceco International Bangladesh Ltd	Full	Subsidiary
76	Uniphos Malaysia Sdn Bhd	Full	Subsidiary
77	Advanta Seeds Ukraine LLC	Full	Subsidiary
78	Decco Gida Tarim ve Zirai Ürünler San. Tic A.S.	Full	Subsidiary
79	Arysta LifeScience America Inc.	Full	Subsidiary
80	Arysta LifeScience Management Company, LLC	Full	Subsidiary
81	Arysta LifeScience India Ltd	Full	Subsidiary
82	Arysta LifeScience Agriservice Pvt Ltd	Full	Subsidiary
83	UPL Togo SAU (FKA Arysta LifeScience Togo SAU)	Full	Subsidiary
84	Arysta Agro Pvt Ltd	Full	Subsidiary
85	GBM USA LLC	Full	Subsidiary
86	UPL Agrosolutions Canada Inc (formerly known as Arysta LifeScience Canada, Inc.)	Full	Subsidiary
87	Arysta LifeScience North America, LLC	Full	Subsidiary
88	Arysta LifeScience NA Holding LLC	Full	Subsidiary
89	Arysta LifeScience Inc.	Full	Subsidiary
90	Arysta LifeScience Services LLP	Full	Subsidiary
91	Arysta LifeScience Benelux SPRL	Full	Subsidiary
92	Arysta LifeScience (Mauritius) Ltd	Full	Subsidiary
93	UPL South Africa (Pty) Ltd (formerly known as Arysta LifeScience South Africa (Pty) Ltd)	Full	Subsidiary
94	Arysta Health and Nutrition Sciences Corporation	Full	Subsidiary
95	Arysta LifeScience Corporation	Full	Subsidiary
96	Arysta LifeScience S.A.S.	Full	Subsidiary
97	Arysta LifeScience Chile S.A.	Full	Subsidiary
98	Arysta LifeScience Mexico, S.A.de C.V	Full	Subsidiary
99	Grupo Bioquimico Mexicano, S.A. de C.V.	Full	Subsidiary
100	Arysta LifeScience UK & Ireland Ltd	Full	Subsidiary
101	UPL Agricultural Solutions (formerly known as MacDermid Agricultural Solutions Italy SrI)	Full	Subsidiary
102	UPL Europe Supply Chain GmbH (formerly known as Platform Sales Suisse GmbH)	Full	Subsidiary
103	UPL Agricultural Solutions Holdings BV (formerly known as MacDermid Agricultural Solutions Holdings BV)	Full	Subsidiary



104 Netherlands Agricultural Investmer			Consolidation
	It Partners LLC	Full	Subsidiary
105 UPL Bulgaria EOOD (FKA Arysta Lif	eScience Bulgaria EOOD)	Full	Subsidiary
106 UPL Agricultural Solutions Romania SRL)	SRL (FKA Arysta LifeScience Romania	Full	Subsidiary
107 Arysta LifeScience Great Britain Ltc		Full	Subsidiary
108 Arysta LifeScience Netherlands BV		Full	Subsidiary
109 Arysta LifeScience RUS LLC		Full	Subsidiary
110 Arysta LifeScience Australia Pty Ltd		Full	Subsidiary
111 Arysta-LifeScience Ecuador S.A.		Full	Subsidiary
112 Arysta LifeScience Ougrée Producti	on Sprl	Full	Subsidiary
113 UPL Hellas S.A. (formerly known as Protection, Nutrition and Other Rel	S Arysta LifeScience Hellas S.A. Plant ated Products and Services)	Full	Subsidiary
114 Naturagri Soluciones, SLU (formeri SLU)	y known as Arysta LifeScience Iberia	Full	Subsidiary
115 Arysta LifeScience Switzerland Sarl		Full	Subsidiary
116 Vetophama SAS (formerly known a	s Arysta Animal Health SAS)	Full	Subsidiary
117 Sci PPWJ		Full	Subsidiary
118 Vetopharma Iberica SL (formerly k	nown as Santamix Iberica SL, Spain)	Full	Subsidiary
119 United Phosphorus Global Services Services Ltd)	Ltd (FKA Arysta LifeScience Global	Full	Subsidiary
120 Arysta LifeScience European Invest	ments Ltd	Full	Subsidiary
121 Arysta LifeScience U.K. Ltd		Full	Subsidiary
122 Arysta LifeScience U.K. CAD Ltd		Full	Subsidiary
123 Arysta LifeScience U.K. EUR Ltd		Full	Subsidiary
124 Arysta LifeScience U.K. JPY Ltd		Full	Subsidiary
125 Arysta LifeScience U.K. USD Ltd		Full	Subsidiary
126 Arysta Lifescience U.K. Holdings Ltd	d	Full	Subsidiary
127 Arysta LifeScience Japan Holdings	Goudou Kaisha	Full	Subsidiary
128 Arysta LifeScience Cameroun SA		Full	Subsidiary
129 Callivoire SGFD S.A.		Full	Subsidiary
130 UPL Egypt Ltd (formerly known as	Arysta LifeScience Egypt Ltd)	Full	Subsidiary
131 Calli Ghana Ltd.		Full	Subsidiary
132 Arysta LifeScience Kenya Ltd.		Full	Subsidiary
133 Mali Protection Des Cultures (M.P.C	C.) SA	Full	Subsidiary
134 Agrifocus Limitada		Full	Subsidiary
135 UPL Holdings SA (Pty) Ltd (FKA Ary	vsta LifeScience Holdings SA (Pty) Ltd)	Full	Subsidiary
136 Anchorprops 39 (Pty) Ltd		Full	Subsidiary
137 Sidewalk Trading (Pty) Ltd		Full	Subsidiary
138 Volcano Agroscience (Pty) Ltd		Full	Subsidiary
139 UPL (T) Ltd (formerly known as Ar	ysta LifeScience Tanzania Ltd)	Full	Subsidiary
140 Pt. Arysta LifeScience Tirta Indone	· · ·	Full	Subsidiary
141 UPL Limited Korea (FKA Arysta Life		Full	Subsidiary
142 Arysta LifeScience Pakistan (Pvt.) L		Full	Subsidiary
143 Arysta LifeScience Philippines Inc.		Full	Subsidiary
144 Arysta LifeScience Asia Pte., Ltd.		Full	Subsidiary
145 Arysta LifeScience (Thailand) Co., I	_td.	Full	Subsidiary
146 Arysta LifeScience Vietnam Co., Ltd		Full	Subsidiary



147 Laboratories Goemar SAS Full Subsidiary 148 UPL, Czech sz.o. (FKA Arysta LifeScience Czech sz.o.) Full Subsidiary 149 UPL, Deutschland GmbH, (formerly known as Arysta LifeScience Germany GmbH) Full Subsidiary 150 UPL, Hungary Kereskedelmi és Szolgáltató Korlátolt Felelosségu Társaság. Full Subsidiary 151 UPL, Polds Sp. 2.o. o (formerly known as Arysta LifeScience Polska Sp. 2.o. o) Full Subsidiary 153 Arysta LifeScience Vostok Ltd. Full Subsidiary 154 UPL, Stovakia S.R.O. (FKA Arysta LifeScience Global Limited) Full Subsidiary 155 UPL Uranie LLC (FKA Arysta LifeScience Global Limited) Full Subsidiary 155 UPL Global Ltd (formerly known as Arysta LifeScience Global Limited) Full Subsidiary 156 UPL Global Ltd (formerly known as Arysta LifeScience Global Limited) Full Subsidiary 157 Arysta LifeScience Colonia S.A. 5 Full Subsidiary 158 Arysta LifeScience Colonia S.A. 4 Full Subsidiary 159 Desarrollos Immobiliarios Alianza de Coahulla, S.A. de C.V. Full Subsidiary 160 Arysta LifeScience Cola Kia SA. Full Subsidiary 161 Arysta LifeScience Cola Kia SA. <td< th=""><th>Sr No</th><th>Names of Entities Consolidated</th><th>Extent of Consolidation</th><th>Rationale for Consolidation</th></td<>	Sr No	Names of Entities Consolidated	Extent of Consolidation	Rationale for Consolidation
149 UP. Deutschland GmbH, (formerly known as Arysta LifeScience Germany Full Subsidiary 150 UP. Hungary Kersekedelmi és Scioglátató Kortátot Felelosségu Társaság. Full Subsidiary 151 UP. Polska Sp. z.o.o (formerly known as Arysta LifeScience Polska Sp. Full Subsidiary 152 Betel Reunion S.A. Full Subsidiary 153 Arysta LifeScience Vostok Ltd. Full Subsidiary 154 UPL. Slovakia S.R.O. (FKA Arysta LifeScience Slovakia S.R.O.) Full Subsidiary 155 UPL Global Ltd (formerly known as Arysta LifeScience Global Limited) Full Subsidiary 155 UPL Global Ltd (formerly known as Arysta LifeScience Global Limited) Full Subsidiary 156 Mrysta LifeScience Colombia S.A.S Full Subsidiary 157 Arysta LifeScience Colombia S.A.S Full Subsidiary 158 Arysta LifeScience Rolombia S.A.S Full Subsidiary 159 Desarrolos Inmobiliarios Alarza de CoV Full Subsidiary 161 Sarysta LifeScience Rates SA. Full Subsidiary 16	147	Laboratoires Goëmar SAS	Full	Subsidiary
149 GmbH) Full Subsidiary 150 IVP. Hungary Kereskedmin és Szolgáltató Korlátolt Felelosségu Társaság. Full Subsidiary 151 IVP. Forgary Kereskedelmi és Szolgáltató Korlátolt Felelosségu Társaság. Full Subsidiary 152 Betel Reunion S.A. Full Subsidiary 153 Arysta LiféScience Vostok Ltd. Full Subsidiary 154 UPL Slovakia S.R.O (FKA Arysta LiféScience Slovakia S.R.O.) Full Subsidiary 155 UPL Ukraine LLC (FKA Arysta LiféScience Global Limited) Full Subsidiary 156 UPL Global Ltd (formetry known as Arysta LiféScience Global Limited) Full Subsidiary 157 Arysta LiféScience CentroAmerica, S.A. Full Subsidiary 158 Arysta LiféScience CentroAmerica, S.A. Full Subsidiary 159 Desarrollos Inmobiliarios Alianza de Coahulia, S.A. de C.V. Full Subsidiary 161 Servicios Agricolas Mundiales S.A de CV Full Subsidiary 162 Arysta LiféScience Peru S.A.C Full Subsidiary 163 Arysta LiféScience Co. S.A.C Full Subsidiary 164 Arysta LiféScience Co., Ltd. Full Subsidiary 165 Arysta LiféScience Cu.K. B.R. Ltd Full <td>148</td> <td></td> <td>Full</td> <td>Subsidiary</td>	148		Full	Subsidiary
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	189	Natural Plant Protection Ltd	Full	Subsidiary



Sr No	Names of Entities Consolidated	Extent of Consolidation	Rationale for Consolidation
190	Advanta Biotech General Trading Ltd	Full	Subsidiary
191	UPL Mauritius Ltd	Full	Subsidiary
192	Hannaford Nurture Farm Exchange Pty Ltd	Full	Subsidiary
193	UPL Zambia Ltd	Full	Subsidiary
194	INGEAGRO S.A	Full	Subsidiary
195	Laoting Yoloo Bio-Technology Co. Ltd	Full	Subsidiary
196	Decco Holdings UK Ltd	Full	Subsidiary
197	Advanta Seeds Holdings UK Ltd	Full	Subsidiary
198	Advanta Holdings US Inc.	Full	Subsidiary
199	UPL Crop Protection Investments UK Ltd	Full	Subsidiary
200	UBDS COMERCIO DE PRODUTOS AGROPECUARIOS S.A	Full	Subsidiary
201	UPL Investments Southern Africa Pty Ltd	Full	Subsidiary
202	UPL Ltd, Cayman	Full	Subsidiary
203	UPL Health & Nutrition Science Holdings Ltd	Full	Subsidiary
204	UPL Animal Health Holdings Ltd	Full	Subsidiary
205	UPL Investments UK Ltd	Full	Subsidiary
206	PT Excel Meg Indo	Full	Subsidiary
207	PT Ace Bio Care	Full	Subsidiary

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Contact us

Media Contact	Analytical Contacts
Mradul Mishra	Ranjan Sharma
Director	Senior Director
CARE Ratings Limited	CARE Ratings Limited
Phone: +91-22-6754 3596	Phone: +91-22-6754 3453
E-mail: mradul.mishra@careedge.in	E-mail: ranjan.sharma@careedge.in
Relationship Contact	Hardik Manharbhai Shah Director
Saikat Roy	CARE Ratings Limited
Senior Director	Phone: +91-22-6754 3591
CARE Ratings Limited	E-mail: hardik.shah@careedge.in
Phone: +91-22-6754 3404	
E-mail: saikat.roy@careedge.in	Arti Roy
	Associate Director
	CARE Ratings Limited
	Phone: +91-22-6754 3657
	E-mail: arti.roy@careedge.in

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