

## **Gujarat Mineral Development Corporation Limited**

September 05, 2023

| Facilities/Instruments                 | Amount (₹ crore)                     | Rating <sup>1</sup>           | Rating Action |
|--|--------------------------------------|-------------------------------|---------------|
| Long-term / Short-term bank facilities | 3,995.00<br>(Enhanced from 2,295.00) | CARE AA+; Stable/<br>CARE A1+ | Reaffirmed    |
| Short-term bank facilities             | 5.00                                 | CARE A1+                      | Reaffirmed    |

Details of instruments/facilities in Annexure-1.

#### Rationale and key rating drivers

The ratings assigned to the bank facilities of Gujarat Mineral Development Corporation Limited (GMDC) continue to derive strength from its long track record of operations with dominant position in lignite mining business, diversified clientele across industries and favourable demand prospects. The ratings of GMDC also factor in its large net worth base, healthy profitability, comfortable debt coverage indicators and strong liquidity. The ratings also take into consideration the majority ownership by the Government of Gujarat (GoG) providing operational ease in its mining operations.

The ratings, however, remain constrained due to regulatory risk associated with mining operations, subdued performance of thermal power plants restricting the overall profitability and return indicators and competition from imported coal. The ratings also factor in the risk related to the coal mining operation where the company does not have any prior experience.

# Rating sensitivities: Factors likely to lead to rating actions Positive factors

Volume-backed increase in its scale of operations through greater geographical and product diversification.

#### **Negative factors**

- Dilution in the GoG equity stake to below 51%.
- Larger-than-envisaged debt-funded capex or acquisitions leading to an overall gearing of 0.15x and total debt to GCA ratio beyond 0.50x.
- Decline in available liquidity (i.e., investments in the form of inter-corporate deposits parked with Gujarat State Financial Services Limited) below ₹1,000 crore.
- Large-size capex plans intended for unrelated business, if any.

Analytical approach: Consolidated. The entities which are consolidated with GMDC is given in Annexure-6.

#### Outlook: Stable

CARE Ratings Limited (CARE Ratings) believes that GMDC will continue to maintain its dominant market position in the lignite mining business with a healthy operating performance backed by sales volume growth.

## Detailed description of the key rating drivers:

#### **Key strengths**

## Long track record of operations with dominant position in the lignite mining

GMDC is one of the public sector enterprises of the GoG, primarily engaged in mining and marketing of industrial minerals in the state. It has more than six decades of experience in the mining & minerals sector. It is India's largest merchant seller of lignite and the second-largest lignite-producing company in India. GMDC develops major mineral resources in the state of Gujarat. The major source of its revenue is the lignite mining which contributes around 85-90% of its total income from operations (TOI). GMDC caters to around 25% of Gujarat's total demand for lignite, which the company plans to take to 30-35% by FY25 (refers to period April 01 to March 31).

GMDC is currently operating five lignite mines with estimated reserves of around 95 million tons (MT) and average life of mine is 12-14 years as on March 31, 2023. The company has been allotted six new lignite blocks having combined lignite reserves of around 360 MT. With allocation of new lignite mines, CARE Ratings believes that GMDC will continue to benefit from higher production and sales volume supported by steady demand from manufacturing industries located in Gujarat.

Recently in June 2023, GoG has appointed Hasmukh Adhia as a Chairman of the Board of Directors of the company. Hasmukh Adhia is an Ex-Indian Administrative Service (IAS) officer of the 1981 Gujarat cadre batch who has worked as Union Finance Secretary and Revenue Secretary in the Central Government. He is also Principal Advisor to Hon. Chief Minister of Gujarat.

<sup>&</sup>lt;sup>1</sup>Complete definition of the ratings assigned are available at <a href="https://www.careedge.in">www.careedge.in</a> and other CARE Ratings Ltd.'s publications



#### **Diversified customer base across industries**

GMDC has diversified customer base comprising small and medium-sized companies spread across textiles, steel, cement, power generation and various other sectors. GMDC sells its products either on advance basis or against Letter of Credit except for few of its customers i.e., state utilities (Gujarat State Electricity Corporation Ltd & Gujarat Urja Vikas Nigam Limited). The top ten customers of GMDC contributed around 16% and 13% of TOI during FY22 and 9MFY23 respectively, indicating diversified customer base which is likely to remain at similar level in future.

#### Implementation of dynamic pricing

Prior to August 2021, the board of directors was only authorized to revise the pricing of minerals, which was a time-consuming process. However, since August 2021, the board of director authorized the managing director to take necessary product price revision resulting into quick decision making in response to market dynamics. The company largely follows 15 days cycle for fixation of price, after considering the demand trends, and response from customers. The profitability of the company improved significantly post implementation of dynamic pricing i.e., Q3FY22 onwards. The profitability of the company was also supported by continuous rise in lignite prices followed by rise in imported coal prices. Going forward, the PBILDT margin is expected to remain around 30% which would be in-line with historical average of more than 10 years.

#### **Quarterly sales and PBILDT**

| Particulars           | Jun-21 | Sep-21 | Dec-21 | Mar-22 | Jun-22 | Sep-22 | Dec-22 | Mar-23 | Jun-23 |
|-----------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| Net Sales (Rs. crore) | 500    | 454    | 727    | 1,060  | 1,155  | 539    | 855    | 952    | 766    |
| PBILDT (Rs. crore)    | 33     | 28     | 203    | 423    | 441    | 171    | 336    | 401    | 247    |
| PBILDT Margin (%)     | 7%     | 6%     | 28%    | 40%    | 38%    | 32%    | 39%    | 42%    | 32%    |

#### Healthy profitability and cash accruals

The financial performance of the company is characterized by healthy profitability, large cash accruals and cash flow from operations, lean operating cycle, and negligible reliance on fund-based working capital limits. The company reported its highest-ever annual revenue and operating profit (PBILDT) in FY23 due to significant rise in lignite prices owing to the sharp upward movement in international coal prices. TOI of the company grew by 28% to ₹3,509 crore in FY23 which remained better than the envisaged level. With the increase in average sales realization of lignite by around 45% during FY23 without corresponding increase in lignite extraction cost, the PBILDT (operating profitability) has almost doubled to ₹1,355 crore in FY23 with PBILDT margin of around 38%. The sales volume during FY23 was 6.6-7 MT, which is 17-18% lower on y-o-y basis mainly on account of occurrence of multiple landslides in Tadkeshwar mine affecting the mining operations during the year.

The operating performance of the company moderated in Q1FY24 due to a decline in lignite prices owing to the correction in international coal prices. During Q1FY24, the TOI of GMDC remained lower by 34% on a y-o-y basis largely attributed to lower average sales realisation followed by decline in lignite prices. However, the company achieved PBILDT margin of 32.23% during Q1FY24 which remained better than envisaged. During FY24, the sales volume of lignite is expected to grow by around 15-20% supported by restoration of Tadkeshwar mine by Q2FY24 and increase in production at Bhavnagar site by acquiring further land and engaging additional mining contractor at site. The company is likely to report TOI of around ₹3,500-3,700 crore during FY24 supported by sales volume growth despite moderation in average sales realisation.

## Strong financial risk profile due to net debt-free company

GMDC does not have any outstanding term debt or fund-based working capital limits as on March 31, 2023. Furthermore, it is unlikely to avail major fund-based limits in the near to medium term and hence, the overall gearing ratio is expected to remain very comfortable as on March 31, 2024. It is a net-debt free company with cash and liquid investments worth more than ₹2,100 crore as on June 30, 2023. The company's capex of ₹2,500 crore planned over the next two years (i.e., FY24 & FY25) is likely to be funded majorly through internal accruals with minimal reliance on term debt thereby maintaining a very comfortable debt profile. GMDC has availed bank guarantee (BG) of ₹1,700 crore as on July 31, 2023 of which large portion of BG is extended to Ministry of Coal against the allocation of coal block in Odisha.

## Allocation of six new lignite and two coal blocks providing good revenue visibility

During the last 10 years, GMDC had produced between 7-11 MT of lignite annually. During FY23, the company produced and sold around 6.6-7 MT of lignite. GMDC's existing mines have reserves of around 88 MT as on March 31, 2023. Out of the existing five mines, Rajpardy mine is expected to exhaust its reserves in FY24 and the Umarsar mine in the next 4-5 years. It is essential for the company to develop new mines as exhaustion of the Rajpardy mine is expected to have significant impact on the company's overall operations. The company is expected to add six new mines, leaving it with a total of nine mines in the next 4-5 years (with two out of five current mines reaching end of their life). These six new mines have around 360 MT of lignite reserves. The management expects to develop these six new mines over the next 1.5-2 years to ensure production remains above 10 MT per annum on a sustainable basis. During March 2023, the company got allocation of two coal blocks at Odisha which it plans to



develop over a period of four years in a phased manner. It is expected to achieve full mining capacity by the year 2027-28. However, coal output could be constrained due to delays in obtaining environmental and forest approvals and lack of adequate logistic infrastructure.

GMDC participated in the 7<sup>th</sup> tranche of coal block auction held by Ministry of Coal recently in June-August 2023. Although, GMDC did not get allocation of any coal block in this round of auction, GMDC is expected to continue to participate in the upcoming coal block auctions. The company is required to submit the bid bond guarantee at the time of bidding. Additionally, once the company gets an allocation of any coal block, it requires to submit performance bank guarantee with the Ministry of Coal. The company is proposing to enhance its working capital limits mainly non-fund based limits to around Rs.4,000 crore.

## Plans to increase share of non-lignite minerals in its product portfolio

The management of GMDC intends to build-on its capabilities in other minerals and metals including Rare Earth Minerals (REMs). REMs are a set of 17 metallic elements, including 15 lanthanides, scandium, and yttrium. These REMs find usage in diverse high-tech applications from energy storage systems to aerospace and defense. These applications mostly include high-tech consumer products, such as cellular telephones, computer hard drives, electric and hybrid vehicles, flatscreen monitors and televisions. GMDC has these elements in Chhota Udepur district in Gujarat, and it is developing these metal assets for mining, processing, and marketing.

GMDC also has resources in bauxite, silica sand, fluorspar and limestone which find application across various industries like cement, agriculture, high-performance plastic, glassmaking etc. The bauxite mines are located in Kutch and Dwarka districts of Gujarat. Bauxite sales were 3.96 Lakh MT during FY22, 2.54 Lakh MT during FY23 and the company expects to sell more than 5.00 Lakh MT of the bauxite during FY24. In addition, GMDC is aiming to explore and mine metals like manganese, copper, lead and zinc. GMDC is also exploring more manganese in Panchmahal district, Gujarat. To further expand its product portfolio, GMDC is developing capabilities for beneficiation of minerals like bauxite, silica and limestone as well as downstream integration into areas like cement manufacturing. Furthermore, GMDC is in the process of bidding for commercial coal and lignite block auctions outside the home state. The company aims to increase the share of revenue from non-lignite segment to around 50% in the medium term which currently contributes less than 15%.

#### Stable demand for lignite

Demand for lignite is expected to remain stable in the medium term, driven by demand from thermal power, textile, steel, cement, and other industries. Moreover, India is heavily dependent on imported coal which is a substitute for lignite. In order to reduce the dependency on import of coal, government is focusing on development of lignite and coal mines domestically. Furthermore, India's total lignite requirement remains at around 45-50 MT during FY19-FY23 while GMDC produces around 8-10 MT of lignite thereby providing ample opportunity to grow its sales volume.

#### **Liquidity: Strong**

GMDC has strong liquidity marked by its net-debt free status along with cash and liquid investments of over ₹2,100 crore as on June 30, 2023. Most of GoG-promoted entities park their surplus liquidity with Gujarat State Financial Services Limited (GSFS). GSFS is a GoG undertaking and is registered with RBI as a Non-Banking Financial Company (NBFC). GMDC has also parked its excess liquidity with GSFS, and it earns interest of 7% currently. The liquidity of the company is also supported by steady cash accruals and positive cash flow from operations. The company maintained a lean operating cycle of around 5-7 days during FY23 and is likely to remain at this level only due to its tight credit policy. The company plans to avail term debt of only ₹250 crore during FY24 for renovation of its thermal power plant. Against the proposed annual term debt obligations of around ₹50 crore, the company is likely to generate annual gross cash accruals (GCA) of around ₹1,000 crore thereby provides significant cushion in debt servicing. The company is likely to maintain unencumbered cash and liquid investments of more than ₹2,000 crore going forward which is expected to provide sufficient cushion to its liquidity.

#### **Key weaknesses**

#### Exposure to socio-political and regulatory risks

GMDC's operations are subject to regulatory risk. Any non-adherence to regulatory guidelines and laws may impact the operations of the company. Furthermore, as per Ministry of Coal, Government of India guidelines for mine closure plan, the company has to recognize liability for mine closure charges in respect of its operating lignite mines. GMDC works out estimated cost towards mine closure charges considering per hectare mine closure cost provided under the mine closure guidelines and deposit the same in the escrow account maintained with the scheduled bank in compliance with the government guidelines. Furthermore, any changes in royalty and National Mineral Exploration Trust (NMET) regulations could affect the comparable cost efficiency of lignite vis-àvis other competing fuels.



#### Subdued operational performance of thermal power projects

GMDC operates a thermal power plant in Gujarat with an installed capacity of 250 MW. Due to low plant load factor (PLF) of the thermal power plant, it continued to incur losses from its thermal power business. The performance of thermal power plant was also impacted due to certain equipment defect like boilers and turbines. Despite having availability of captive lignite as fuel for the power plant, it continues to incur losses due to lower transfer price (i.e., ₹2.40 per unit) fixed by GoG for transfer of power to Gujarat Urja Vikas Nigam Limited (GUVNL) as per their power purchase agreement (PPA). However, the PPA has been revised recently wherein GMDC is allowed to charge cost plus 14% Return on Equity (ROE) for sale of power to GUVNL. This new rate is expected to be applicable from FY25. As per management, they have also received approval from GUVNL to incur capex of ₹300 crore for renovation of its thermal power plant. It is expected to incur a net loss of around ₹40-50 crore during FY24 while it is expected to turn profitable from FY25 onwards.

The renewable energy segment (i.e., solar & wind projects) is doing fairly well and generating good amount of profit on a consistent basis. The wind and solar power capacity of GMDC is 200.5 MW and 5 MW respectively. Steady cash flow generation from these renewable power generation capacity offsets the operational under-performance of thermal power plants to an extent.

#### Large-size investment plans

The company is planning to incur capital expenditure of around ₹2,500 crore over the next two years (i.e., FY24 & FY25) which is expected to be funded majorly from its internal accruals with very minimal reliance on term debt. Broadly, land acquisition is expected to entail nearly ₹1,500 crore of investment towards both brownfield projects and greenfield projects. Additionally, here is a planned capex of ₹600 crore in capital machinery out of which 50% is towards renovation of thermal power plant and remaining towards small beneficiation plants. The balance capex of about ₹400 crore pertains to routine capex i.e., for developing new colonies for assets, refurbishing dead assets etc. Towards the entire capex budget, the company plans to avail term debt of only ₹250 crore for the renovation of its thermal power plant. Such a large-size investment plan is expected to restrict free cash flow in medium term.

#### Environment, social, and governance (ESG) risks

| Factors       | Compliance and action adopted by company  |
|---------------|---|
| Environmental | The metal and mining sector has a significant impact on the environment owing to high greenhouse gas (GHG) emissions, waste generation and water consumption. This is because of its high dependence on natural resources such as lignite. However, presence of large renewable power capacity of GMDC off-sets the green-house emission to an extent.  GMDC has implemented an effective Environment Management System with risk evaluation, monitoring and control mechanism and has been certified under ISO 14001. The company conducts several tasks for controlling pollution and protecting the environment. It carries out regular water sprinkling for dust suppression, installed, and operating electrostatic precipitators for stack emission control, sewage, and effluent treatment plants for the control of water pollution and regular noise / vibration measurement for controlling noise pollution from its machines. Under the statutory compliance, GMDC carries monthly environmental monitoring for air, water, and noise pollution. |
| Social        | The sector has a significant social impact because of its large workforce across its operations and value chain partners, and also as its operations affect the local community and involve health hazards. The company has set-up dispensaries with qualified doctors and para-medical staff at Panandhro, Akrimota thermal power plant, Rajpardi and Kadipani projects. Mobile medical vans and healthcare facilities are also operational at some of the projects. Furthermore, GMDC provides safety shoes and other safety devices and adopts best safety practices at every single project site.   |
| Governance    | The governance structure is characterised by board comprising independent directors, split in chairman and MD positions, dedicated investor grievance redressal mechanism and healthy disclosures.  |

#### **Applicable criteria**

Policy on default recognition
Consolidation
Financial Ratios – Non financial Sector
Liquidity Analysis of Non-financial sector entities
Rating Outlook and Credit Watch
Short Term Instruments
Manufacturing Companies
Policy on Withdrawal of Ratings



## About the company and industry

#### **Industry classification**

| Macro-Economic Indicator | Sector          | Industry          | Basic Industry      |
|--------------------------|-----------------|-------------------|---------------------|
| Commodities              | Metals & Mining | Minerals & Mining | Industrial Minerals |
|                          |                 |                   |                     |

GMDC is promoted by GoG with 74% shareholding as on June 30, 2023. GMDC is primarily engaged in two businesses, i.e., mining and power generation. GMDC is involved in the exploration of opencast lignite, bauxite, fluorspar, manganese, silica sand, limestone, bentonite mines. The company operates lignite mines in the state of Gujarat, namely, Panandhro, Mata-No-Madh, Rajpardi, Tadkeshwar, Bhavnagar and Umarsar, of which Panandhro is exhausted. Other than lignite, GMDC also operates bauxite mines in Gujarat. The bauxite mines are located in districts of Kutch (eight mines) and Dwarka (one mine). GMDC's power generation division consists of lignite-based thermal power plant (250 MW), wind power plant (200.9 MW) and ground mounted solar power plant (5 MW).

(₹ crore)

| Brief Financials - Consolidated | FY22 (A) | FY23 (A) | Q1FY24 (UA) |
|---------------------------------|----------|----------|-------------|
| Total operating income          | 2,741    | 3,509    | 766         |
| PBILDT                          | 687      | 1,355    | 247         |
| PAT                             | 411      | 1,216    | 219         |
| Overall gearing (times)         | 0.00     | 0.00     | NA          |
| Interest coverage (times)       | 322.31   | 594.53   | 440.61      |

A: Audited UA: Unaudited; NA: Not Available; Note: 'the above results are latest financial results available'

Status of non-cooperation with previous CRA: Not Applicable

Any other information: Not Applicable

Rating history for the last three years: Please refer Annexure-2

Covenants of the rated instruments/facilities: Detailed explanation of the covenants of the rated instruments/facilities is

given in Annexure-3

Complexity level of the various instruments rated: Annexure-4

Lender details: Annexure-5

#### Annexure-1: Details of instruments/facilities

| Name of the          | ISIN | Date of  | Coupon | Maturity | Size of the Issue | Rating Assigned along       |
|----------------------|------|----------|--------|----------|-------------------|-----------------------------|
| Instrument           | ISIN | Issuance | Rate   | Date     | (₹ crore)         | with Rating Outlook         |
| Fund-based - ST-     |      | _        | _      |          | 5.00              | CARE A1+                    |
| Bank overdraft       |      | _        | -      | -        | 5.00              | CARL AIT                    |
| Non-fund-based - LT/ |      |          | _      |          | 3995.00           | CARE AA+; Stable / CARE A1+ |
| ST-Bank guarantee    |      | -        | •      | -        | 00.5885           | CARE AA+; Stable / CARE AI+ |



## Annexure-2: Rating history for the last three years

|            |  | (      | Current Ratings                    |   |   | Rating History  |  |  |  |
|------------|--|--------|------------------------------------|---|---|---|--|--|--|
| Sr.<br>No. | Name of the<br>Instrument/Bank<br>Facilities | Туре   | Amount<br>Outstanding<br>(₹ crore) | Rating                                  | Date(s)<br>and<br>Rating(s)<br>assigned<br>in 2023-<br>2024 | Date(s)<br>and<br>Rating(s)<br>assigned<br>in 2022-<br>2023 | Date(s) and Rating(s) assigned in 2021- 2022 | Date(s) and Rating(s) assigned in 2020- 2021 |  |
| 1          | Non-fund-based - LT/<br>ST-Bank guarantee    | LT/ST* | 3995.00                            | CARE<br>AA+;<br>Stable /<br>CARE<br>A1+ | 1)CARE<br>AA+;<br>Stable /<br>CARE A1+<br>(18-May-<br>23)   | -   | -  | -  |  |
| 2          | Fund-based - ST-Bank<br>overdraft            | ST     | 5.00                               | CARE<br>A1+                             | 1)CARE<br>A1+<br>(18-May-<br>23)                            | -   | -  | -  |  |

<sup>\*</sup>Long term/Short term.

## Annexure-3: Detailed explanation of covenants of the rated instruments/facilities: Not Applicable

## **Annexure-4: Complexity level of the various instruments rated**

| Sr. No. | Name of the Instrument                 | Complexity Level |
|---------|--|------------------|
| 1       | Fund-based - ST-Bank overdraft         | Simple           |
| 2       | Non-fund-based - LT/ ST-Bank guarantee | Simple           |

## **Annexure-5: Lender details**

To view the lender-wise details of bank facilities please click here

#### **Annexure 6: List of entities consolidated:**

| Name of the company  | Relationship                                 | % Holding of GMDC as on June 30, 2023 | Method of<br>Consolidation |  |
|--|--|---------------------------------------|----------------------------|--|
| Gujarat Foundation for Entrepreneurial Excellence            | Joint Venture                                | 50%                                   | Equity Method              |  |
| Swarnim Gujarat Fluorspar Private Limited                    | Joint Venture                                | 1.05%                                 | Equity Method              |  |
| Naini Coal Company Limited                                   | Joint Venture                                | 50%                                   | Equity Method              |  |
| Gujarat Jaypee Cement & Infrastructure Limited               | Associate                                    | 26%                                   | Equity Method              |  |
| Gujarat Credo Mineral Industries Limited                     | Associate                                    | 26%                                   | Equity Method              |  |
| Aikya Chemicals Private Limited                              | Associate                                    | 26%                                   | Equity Method              |  |
| GMDC Science and Research Centre                             | and Research Centre 100% controlled entity - |                                       | Full Consolidation         |  |
| Gujarat Mineral Research & Industrial<br>Consultancy Society | 100% controlled entity                       | -                                     | See note 1 below           |  |

Note 1: Gujarat Mineral Research and Industrial Consultancy Society (GMRICS) is a society set up under Society's Act and is controlled by the Company. However, the financial statements have not been prepared as there are no financial transactions since 2012-13. Hence, the same has not been considered for the purposes of preparing the consolidated financial statements.

**Note on the complexity levels of the rated instruments:** CARE Ratings has classified instruments rated by it on the basis of complexity. Investors/market intermediaries/regulators or others are welcome to write to care@careedge.in for any clarifications.



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#### **About us:**

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