Raymond Limited

May 08, 2023

Facilities/Instruments	Amount (₹ crore)	Rating[1]	Rating Action
Long Term Bank Facilities	2,607.00	CARE AA- (RWD)	Placed on Rating Watch with Developing Implications
Short Term Bank Facilities	820.00	CARE A1+ (RWD)	Placed on Rating Watch with Developing Implications
Non-Convertible Debentures	145.00	CARE AA- (RWD)	Placed on Rating Watch with Developing Implications
Non-Convertible Debentures	90.00	CARE AA- (RWD)	Placed on Rating Watch with Developing Implications
Non-Convertible Debentures	55.00	CARE AA- (RWD)	Placed on Rating Watch with Developing Implications
Non-Convertible Debentures	195.00	CARE AA- (RWD)	Placed on Rating Watch with Developing Implications
Non-Convertible Debentures	100.00	CARE AA- (RWD)	Placed on Rating Watch with Developing Implications
Commercial Paper	550.00	CARE A1+ (RWD)	Placed on Rating Watch with Developing Implications

Details of instruments/facilities in Annexure-1.

Rationale and key rating drivers

CARE has placed its ratings assigned to the instruments and bank facilities of Raymond Limited (RL) on credit watch with developing implications.

The rating action follows company's announcement on April 27, 2023, whereby Raymond Group has initiated the demerger of Lifestyle business (textile, garment, shirting etc.) into Raymond Consumer Care Limited (RCCL). RCCL will include suiting business with manufacturing plants, B2C shirting, branded apparel with its portfolio of brands and subsidiaries including garmenting and high-value cotton shirting; RL will be a real estate company with investments in engineering and the denim business. Shareholders of Raymond Ltd will get 4 shares of RCCL for every 5 shares held and RCCL would also be a listed entity. Post demerger of the Lifestyle Business, Raymond Ltd promoter stake would be 49.11% and the rest will be public holding whereas in RCCL, promoter stake would be to the extent of 54.87% and rest will be public.

The above transaction is subject to various regulatory approvals. CARE Ratings will continue to closely monitor the said transaction and will remove the ratings from watch and take a final rating action once demerger is concluded.
Further, Raymond Limited also announced sale of FMCG business housed under RCCL. RCCL sold the FMCG Business, with trademarks of Park Avenue (FMCG business), KS, Kamasutra and Premium in a slump sale to Godrej Consumer Products Ltd (GCPL) for a consideration of ₹2,825 crore. According to the company this will be utilized to repay debt of Raymond Group. The said transaction once concluded will further lead to deleveraging of balance sheet and also improve liquidity position.

The ratings continue to derive strength from its dominant position in the worsted suiting segment, integrated presence across the textile value chain along with diversified revenue stream, widespread distribution network supplemented by asset-light retail strategy, presence of established brands in the apparel segment, substantial improvement in the operating performance and experienced promoter group as well as management.

The financial risk profile though improved marginally continues to remain average characterised by relatively high gearing levels; however, it is expected to further improve with higher future cash flows, deleveraging initiatives undertaken and management's focus on becoming net debt free in FY24. The liquidity profile of the company continues to be supported by healthy cash balance and sufficient cushion between scheduled debt repayment and expected gross cash accruals (GCA).

These rating strengths are, however, partially tempered by working capital intensive nature of operations inherent to the textile industry, susceptibility to fluctuation in the raw material prices and fluctuation in foreign exchange imparting volatility to profitability and intense competition faced from organised and unorganised players, especially in the branded apparel segment and cyclicality associated with both textile and real estate division. The real estate division is also exposed to the execution risk, and thus overall progress of the real estate projects and management plan for net debt free in FY24 would remain a key monitorable.

[1]Complete definition of the ratings assigned are available at www.careedge.in and other CARE Ratings Ltd.'s publications

Rating sensitivities: Factors likely to lead to rating actions

Positive factors

- Sustained improvement in the operating performance with PBILDT margins of 15% and above.
- Significant debt reduction leading to improvement in debt metrics with total debt/PBILDT of 2x.

Negative factors

- Inability of the company to deleverage, thereby increasing overall gearing above 1.00x on a sustained basis.
- Delay in execution or sluggishness in collection in the real estate projects resulting in strain on liquidity, increase in working capital intensity with the company reporting negative cash flow from the operations.

Analytical approach:

Consolidated approach considering the strong operational and financial linkages between Raymond and its subsidiaries. The list of subsidiaries which have been consolidated is provided in **Annexure-6**.

Detailed description of the key rating drivers:

Key strengths

Strong parentage, track record of management and experience in managing businesses spread over diverse sectors

The promoter group has been in the textiles business since decades and has also been closely involved in defining and monitoring the business strategy. Gautam Singhania (Chairman and Managing Director of Raymond) has been on the board since 1990. He has restructured the group, sold Raymond's non-core businesses (synthetics, steel and cement) and focused on making Raymond an internationally reputed fabric to fashion players. Furthermore, the Raymond group is managed by a qualified management team comprising industry personnel with over two decades of experience in their respective fields.

Dominant position in the worsted suiting fabrics business

A strong brand image with a long track record of 95 years assisted by a large retail network has aided Raymond to emerge as one of the leading players in the worsted suiting business. It is India's largest manufacturer of worsted fabrics and wool blends having a dominant market share. It had 1,067 retail outlets branded as The Raymond Shop (TRS) as on December 31, 2022, across India and abroad. It has also emerged as the largest over-the-counter (OTC) branded shirting player in the domestic organised market since its launch in 2015. In the tools and hardware business, Raymond is among the leading manufacturers of steel files with a market share of more than 60% in India and more than 50% in Africa.

Diversified revenue stream with integrated presence across the textile value chain

Raymond's revenue profile is well diversified and fairly distributed across various segments. In FY22, Indian operations contributed 78% to the total revenues and the balance from overseas operations. Furthermore, it has largely an integrated presence across the textile value chain right from yarn manufacturing to suiting and shirting fabrics to garments to denim to apparel and retailing. This integrated setup gives Raymond operational flexibility to rationalise costs by managing dependence on outsourced vendors.

Widespread distribution network supplemented by asset-light retail strategy

In India, Raymond has one of the largest retail networks of 1,400 stores [1,067 retail outlets branded as The Raymond shop (TRS), 37 Made to measure (MTM) and 296 exclusive brand outlets (EBO)] and dedicated retail space of 2.34 million sq. ft. as on December 31, 2022. The company's retail network is spread across 600+ towns and cities in India and overseas stores in nine countries. Furthermore, of the branded apparels and made to measure (EBOs and MTM), more than 80% are franchisee owned, whereas around 70%-75% of The Raymond stores (TRS) are on franchise basis implying that the company generally follows an asset-light franchise model, wherein the company usually incurs only minimal capital expenditure needed to open a store (with land/store space owned by franchisee). Renovation costs are incurred by the franchisee for their stores.

Substantial improvement in the operating performance

RL's consolidated revenue improved significantly to ₹6,348 crore, thereby reporting a strong 74% growth in FY22 over previous year. The momentum has continued well in FY23 also as normalcy prevailed in April and May, fueled by the summer wedding season and healthy footfalls in malls. With impact of covid gradually weakening after the second wave from Q2FY22 onwards, Raymond's business has witnessed substantial recovery since then. In export markets, such as the US, the UK and Europe, the demand momentum was maintained, albeit supply chain disruptions persisted on account of the Russia-Ukraine conflict. The company has plans to expand its presence in the ethnics wear segment by adding several stores.
The demand for engineering products was also healthy with improvement in the semi-conductor availability for the automobile sector and infrastructure spending by Government. RL's PBILDT margin improved from 3.7% in FY21 to 13.9% in FY22. This was achieved by continued focus on cost optimisation. In FY22, with sustained focus on optimising operating expenses, RL has lowered the annual opex by 21% compared with pre-covid level FY20 annual opex. The real estate division has seen favourable response from the customers despite being launched recently. The company has also concluded the consolidation of its engineering business and B2C apparel business transfer. CARE Ratings expects the growth momentum to continue going ahead driven by the improving demand.

Financial risk profile is expected to improve gradually
The financial risk profile of RL is characterised by moderate credit metrics. The overall gearing has improved marginally to 0.96x as on March 31, 2022 from 1.11x as on March 31, 2021. The interest overage has also improved from 0.41x in FY21 to 3.16x in FY22. The improvement in the operating performance, focus on improving working capital by deploying cash generated during the year resulted in partial improvement of debt metrics. Going forward, the company is planning to avail debt to fund the real estate projects.. However, higher expected internal accruals from manufacturing business and reliance on customer advances for real estate funding are expected to keep debt metrics under control. The expected after-tax proceeds of around ₹2,200 crore from sale of FMCG business to GCPL will be directed towards debt reduction and consequently deleverage the balance sheet. Raymond has adequate financial flexibility in terms of raising capital from the market and also supported by its owned land bank of 80 acres at a prime location in Thane.

Key weaknesses

Susceptible to commodity price risk as well as foreign exchange fluctuation risk
For Raymond, the cost of raw materials (including wool, cotton and polyester) constitutes around 40%-45% of the cost of sales. In the past, the prices of raw materials especially cotton, dyes and others have been volatile exposing the company to commodity price risk. Nonetheless, being an established brand, Raymond is able to alter its product mix accordingly and pass on the increase in costs, which partially mitigate the commodity price fluctuation.

Intense competition from organised and unorganised sector in the branded apparel segment
RL faces intense competition in the branded apparel space from other established players like Allen Solly, Louis Philippe, Van Heusen, Arrow, Siyaram, US Polo, Blackberry, Zodiac, Tommy Hilfiger, Nautica etc., and is also vulnerable to the changes in fashion trends as well as consumer spending habits which was more noticeable during covid. However, RL with its widespread distribution network and strong brand image is expected to sustain its operating performance going forward.

Risks related to ongoing and proposed residential projects
The real estate business of RL is being carried out at its own land parcel at a prime location in Thane (Maharashtra). Their first project named 'TenX Habitat' has seen favourable response since launch. The construction is progressing fast paced and the company has delivered three towers in December'22 two years ahead of RERA completion date of December 2024. Despite being a new entrant, the real estate projects of RL, viz., 'TenX Habitat' and 'The Address by GS' have received favourable response and seen healthy sales velocity with 75% of the total inventory already sold till December 31, 2022 in both the projects. In 9MFY23, TenX has received 428 new booking collections of ₹735 crore, whereas The Address has received 232 new bookings and collections of ₹241 crore. The tied-up receivables are adequate. Although RL has received favourable responses from already launched projects, CARE Ratings notes that these projects are in relatively early stages of development, thus exposing RL to execution risk. The overall physical and financial progress of the real estate projects vis-à-vis RERA milestones would remain a key monitorable. Furthermore, a definitive Joint Development Agreement (JDA) has been signed by Raymond for a Premium residential Project at Bandra East, Mumbai. It is estimated to have a revenue potential in excess of ₹2,000 crore over the next 5-6 years. This venture is in line with the company's growth plan to expand its Real Estate footprints beyond Thane micromarket. The project is yet to be launched and the company is likely to raise term debt to the tune of ₹500 crore (peak debt, although expected drawdown is not expected to exceed ₹250- ₹300 crore as articulated by RL management) for part financing the project cost which may further leverage the balance sheet in the event of low cash flow generation from the project. With increasing interest rates, the cost of finance is going up for homebuyers, which may impact the overall demand scenario in the real estate industry. Furthermore, input prices, viz., of steel and cement, have also been exhibiting inflationary trend. Some of the key mitigants for the above risks are tie up with premium contractor (Capacite Infra) resulting in speedy construction pace, healthy funding pattern with lower reliance on debt, prime location of project and attractive pricing propositions. Plans of subsidiarisation of the real estate business of RL is scrapped as RL would be a pure play realty business along with investments in engineering and denim business as a result of demerging lifestyle business to RCCL.

Liquidity: Strong

The liquidity profile of Raymond is marked by unencumbered treasury investments in liquid mutual funds and fixed deposits (including cash and bank balances) aggregating to ₹1,090 crore as on December 31, 2022. There is sufficient cushion of strong cash and cash equivalents, gross cash accruals and expected after-tax proceeds of around ₹2,200 crore from sale of FMCG business as against debt repayment for FY24 of ₹450 crore out of which ₹285 crore is towards non-convertible debenture (NCD) as bullet repayment. Furthermore, it has unutilised working capital limits of 49%. The company may not opt for refinancing as it generally preserves an adequate liquidity buffer. Furthermore, their current investment management is also planned with maturity dates prior to debt repayment dates.

Environment, social, and governance (ESG) risks

CARE Ratings believes that RL's environment, social, and governance (ESG) profile supports its strong credit risk profile. Raymond Group is committed to implementing and continually improving its environmental management system through effective management of products, activities and services associated with its manufacturing operations and supply chain. All the three manufacturing units of the Company are ISO 9001, ISO 14001, ISO 50001 and ISO 450O1 (OH&SMS) certified. The Company endeavours to manage the environmental impacts of organizational activities, products and services. The percentage of recycling of products and waste falls in the range of 5-10%. Grease recovery plant to extract grease from Wool Scouring Effluent, effective utilization of hot water between Dyeing & Finishing Departments, Hot Water Recovery Systems on various equipments, Waste

Water Recycling etc., are some examples that are in practice by the Company. RL is undertaking initiatives like Skilled Tailoring Institute by Raymond (STIR), a community development initiative to create employment opportunities for unemployed youth, women, minority community and lesser privileged sections of the society by training them in the art and science of tailoring. Raymond Group also actively promotes the cause of education in the country by supporting underprivileged children and development of community health and well-being. To address the governance risk, the company continuously strives for excellence and focuses on enhancement of long-term stakeholder value through adoption of best governance and disclosure practices. The Company maintains a comprehensive set of compliance policies and procedures which assist them to comply with the law and conduct its business in an honest, ethical and principled way. The policies are intended to maintain high standards of corporate governance, which underpins the company's ability to deliver consistent financial performance and value to its stakeholders.

Applicable criteria

Policy on default recognition
Consolidation
Financial Ratios – Non financial Sector
Liquidity Analysis of Non-financial sector entities
Rating Outlook and Credit Watch
Short Term Instruments
Cotton Textile
Manufacturing Companies
Rating methodology for Real estate sector
Policy on Withdrawal of Ratings

About the company and industry

Industry classification

Macro-Economic Indicator	Sector	Industry	Basic Industry
Consumer Discretionary	Textiles	Textiles & Apparels	Other Textile Products

Incorporated in 1925, Raymond Ltd (Raymond) is one of the leading integrated producers of worsted suiting fabric in the world. It is the flagship company of the Raymond group, which is a diversified conglomerate having interests in textiles, retailing, auto components, engineering files & tools, real estate, etc. The group has about 19 plants located across India. Raymond, on a standalone basis, is mainly engaged into suiting and shirting fabrics with production capacity of approximately 38 million metres per annum and development of real estate. All other businesses are housed largely in wholly-owned subsidiaries.

Brief Financials (₹ crore): Consol.	31-03-2021 (A)	31-03-2022 (A)	31-12-2022 (UA)
Total operating income	3,648	6,348	6,145
PBILDT	135	881	943
PAT	(304)	260	340
Overall gearing (times)*	1.11	0.96	NA
Interest coverage (times)	0.41	3.16	4.89

A: Audited UA: Unaudited; Note: 'the above results are latest financial results available'; NA: Not available
*Debt is inclusive of lease liabilities

Status of non-cooperation with previous CRA:
Not applicable

Any other information:
Not applicable

Rating history for last three years: Please refer Annexure-2

Covenants of rated instrument / facility: Detailed explanation of covenants of the rated instruments/facilities is given in Annexure-3

Complexity level of various instruments rated: Annexure-4
Lender details: Annexure-5

Annexure-1: Details of instruments/facilities

Name of the Instrument	ISIN	Date of Issuance	Coupon Rate (%)	Maturity Date	Size of the Issue (₹ crore)	Rating Assigned along with Rating Outlook
Commercial Paper-Commercial Paper (Standalone)*	-	-	-	7-365 days	550.00	CARE A1+ (RWD)
Debentures-Non Convertible Debentures	INE301A07078	27-12-2021	8.00%	26-12-2024	100.00	CARE AA- (RWD)
Fund-based - LT-Cash Credit	-	-	-	-	1186.00	CARE AA- (RWD)
Fund-based - LT-Term Loan	-	-	-	30-06-2028	1421.00	CARE AA- (RWD)
Fund-based - ST-Factoring/ Forfeiting	-	-	-	-	225.00	CARE A1+ (RWD)
Fund-based-Short Term	-	-	-	-	45.00	CARE A1+ (RWD)
Non-Convertible Debentures	INE301A07011	22-05-2020	9.50%	22-05-2023	65.00	CARE AA- (RWD)
Non-Convertible Debentures	INE301A07029	02-06-2020	8.80%	01-06-2023	80.00	CARE AA- (RWD)
Non-Convertible Debentures	INE301A07045	27-10-2020	8.85%	26-10-2023	100.00	CARE AA- (RWD)
Non-Convertible Debentures	INE301A07052	26-11-2020	8.85%	25-11-2023	40.00	CARE AA- (RWD)
Non-Convertible Debentures	INE301A07060	10-02-2021	9.00%	09-02-2031	200.00	CARE AA- (RWD)
Non-fund-based-Short Term	-	-	-	-	550.00	CARE A1+ (RWD)

*Proposed

Annexure-2: Rating history of last three years

Sr. No.	Name of the Instrument/ Bank Facilities	Current Ratings			Rating History			
		Type	Amount Outstanding (₹ crore)	Rating	Date(s) and Rating(s) assigned in 2023-2024	Date(s) and Rating(s) assigned in 2022-2023	Date(s) and Rating(s) assigned in 2021-2022	Date(s) and Rating(s) assigned in 2020-2021
1	Fund-based - LT-Cash Credit	LT	1186.00	CARE AA- (RWD)	-	1)CARE AA-; Stable (27-Sep-22)	1)CARE AA-; Stable (29-Sep-21)	1)CARE AA- (CW with Developing Implications) (06-Oct-20) 2)CARE AA (CW with Developing Implications) (06-Jul-20)

Sr. No.	Name of the Instrument/ Bank Facilities	Current Ratings			Rating History			
		Type	Amount Outstanding (₹ crore)	Rating	Date(s) and Rating(s) assigned in 2023-2024	Date(s) and Rating(s) assigned in 2022-2023	Date(s) and Rating(s) assigned in 2021-2022	Date(s) and Rating(s) assigned in 2020-2021
								3)CARE AA (CW with Developing Implications) (03-Apr-20)
2	Non-fund-based-Short Term	ST	550.00	CARE A1+ (RWD)	-	1)CARE A1+ (27-Sep-22)	1)CARE A1+ (29-Sep-21)	1)CARE A1+ (CW with Developing Implications) (06-Oct-20) 2)CARE A1+ (CW with Developing Implications) (06-Jul-20) 3)CARE A1+ (CW with Developing Implications) (03-Apr-20)
3	Fund-based - LT-Term Loan	LT	1421.00	CARE AA- (RWD)	-	1)CARE AA-; Stable (27-Sep-22)	1)CARE AA-; Stable (29-Sep-21)	1)CARE AA- (CW with Developing Implications) (06-Oct-20) 2)CARE AA (CW with Developing Implications) (06-Jul-20) 3)CARE AA (CW with Developing Implications) (03-Apr-20)
4	Commercial Paper-Commercial Paper (Standalone)	ST	550.00	CARE A1+ (RWD)	-	1)CARE A1+ (27-Sep-22)	1)CARE A1+ (29-Sep-21)	1)CARE A1+ (CW with Developing Implications) (06-Oct-20) 2)CARE A1+ (CW with

Sr. No.	Name of the Instrument/ Bank Facilities	Current Ratings			Rating History			
		Type	Amount Outstanding (₹ crore)	Rating	Date(s) and Rating(s) assigned in 2023-2024	Date(s) and Rating(s) assigned in 2022-2023	Date(s) and Rating(s) assigned in 2021-2022	Date(s) and Rating(s) assigned in 2020-2021
								Developing Implications) (06-Jul-20) 3)CARE A1+ (CW with Developing Implications) (03-Apr-20)
5	Fund-based-Short Term	ST	45.00	CARE A1+ (RWD)	-	1)CARE A1+ (27-Sep-22)	1)CARE A1+ (29-Sep-21)	1)CARE A1+ (CW with Developing Implications) (06-Oct-20) 2)CARE A1+ (CW with Developing Implications) (06-Jul-20) 3)CARE A1+ (CW with Developing Implications) (03-Apr-20)
6	Debentures-Non Convertible Debentures	LT	-	-	-	-	-	1)Withdrawn (06-Jul-20) 2)CARE AA (CW with Developing Implications) (03-Apr-20)
7	Debentures-Non Convertible Debentures	LT	-	-	-	-	-	1)Withdrawn (03-Apr-20)
8	Debentures-Non Convertible Debentures	LT	-	-	-	-	-	1)Withdrawn (06-Jul-20) 2)CARE AA (CW with Developing Implications) (03-Apr-20)

Sr. No.	Name of the Instrument/ Bank Facilities	Current Ratings			Rating History			
		Type	Amount Outstanding (₹ crore)	Rating	Date(s) and Rating(s) assigned in 2023-2024	Date(s) and Rating(s) assigned in 2022-2023	Date(s) and Rating(s) assigned in 2021-2022	Date(s) and Rating(s) assigned in 2020-2021
9	Fund-based - ST-Factoring/ Forfeiting	ST	225.00	CARE A1+ (RWD)	-	1)CARE A1+ (27-Sep-22)	1)CARE A1+ (29-Sep-21)	1)CARE A1+ (CW with Developing Implications) (06-Oct-20) 2)CARE A1+ (CW with Developing Implications) (06-Jul-20) 3)CARE A1+ (CW with Developing Implications) (03-Apr-20)
10	Debentures-Non Convertible Debentures	LT	145.00	CARE AA- (RWD)	-	1)CARE AA-; Stable (27-Sep-22)	1)CARE AA-; Stable (29-Sep-21)	1)CARE AA- (CW with Developing Implications) (06-Oct-20) 2)CARE AA (CW with Developing Implications) (06-Jul-20) 3)CARE AA (CW with Developing Implications) (03-Apr-20)
11	Debentures-Non Convertible Debentures	LT	90.00	CARE AA- (RWD)	-	1)CARE AA-; Stable (27-Sep-22)	1)CARE AA-; Stable (29-Sep-21)	1)CARE AA- (CW with Developing Implications) (06-Oct-20) 2)CARE AA (CW with Developing Implications) (28-Jul-20)
12	Debentures-Non	LT	55.00	CARE AA- (RWD)	-	1)CARE AA-; Stable	1)CARE AA-; Stable (29-Sep-21)	1)CARE AA- (CW with

Sr. No.	Name of the Instrument/ Bank Facilities	Current Ratings			Rating History			
		Type	Amount Outstanding (₹ crore)	Rating	Date(s) and Rating(s) assigned in 2023-2024	Date(s) and Rating(s) assigned in 2022-2023	Date(s) and Rating(s) assigned in 2021-2022	Date(s) and Rating(s) assigned in 2020-2021
	Convertible Debentures					(27-Sep-22)		Developing Implications) (06-Oct-20) 2)CARE AA (CW with Developing Implications) (28-Jul-20) 3)CARE AA (CW with Developing Implications) (06-Jul-20)
13	Debentures-Non Convertible Debentures	LT	195.00	CARE AA- (RWD)	-	1)CARE AA-; Stable (27-Sep-22)	1)CARE AA-; Stable (29-Sep-21)	1)CARE AA- (CW with Developing Implications) (06-Oct-20) 2)CARE AA (CW with Developing Implications) (28-Jul-20)
14	Debentures-Non Convertible Debentures	LT	-	-	-	-	1)Withdrawn (29-Sep-21)	1)CARE AA- (CW with Developing Implications) (06-Oct-20)
15	Debentures-Non Convertible Debentures	LT	100.00	CARE AA- (RWD)	-	1)CARE AA-; Stable (27-Sep-22)	1)CARE AA-; Stable (02-Dec-21)	-

*Long term / Short term

Annexure-3: Detailed explanation of covenants of the rated instruments/facilities

Not available

Annexure-4: Complexity level of various instruments rated

Sr. No.	Name of the Instrument	Complexity Level
1	Commercial Paper-Commercial Paper (Standalone)	Simple
2	Debentures-Non Convertible Debentures	Complex
3	Debentures-Non Convertible Debentures	Simple
4	Fund-based - LT-Cash Credit	Simple
5	Fund-based - LT-Term Loan	Simple
6	Fund-based - ST-Factoring/ Forfeiting	Simple
7	Fund-based-Short Term	Simple
8	Non-fund-based-Short Term	Simple

Annexure-5: Lender details

To view the lender wise details of bank facilities please click here

Annexure-6: List of entities for consolidation

Sr. No.	Particulars as on March 31, 2022	Holding/Subsidiary/Associate	Holding
1	Raymond Apparel Limited	Subsidiary Company	100%
2.	Pashmina Holdings Limited	Subsidiary Company	100%
3.	Everblue Apparel Limited	Subsidiary Company	100%
4.	JK Files (India) Limited	Subsidiary Company	100%
5	JK Talabot Limited	Subsidiary Company	90%
6	Colorplus Realty Limited	Subsidiary Company	100%
7	Silver Spark Apparel Limited	Subsidiary Company	100%
8	Celebrations Apparel Limited	Subsidiary Company	100%
9	Scissors Engineering Products Limited	Subsidiary Company	100%
10	Ring Plus Aqua Limited	Subsidiary Company	89.07%
11	Raymond Woollen Outerwear Limited	Subsidiary Company	99.54%
12	Raymond Luxury Cottons Limited	Subsidiary Company	75.69%
13	Dress Master Apparel Private Limited	Subsidiary Company	100%
14	Raymond Lifestyle Limited	Subsidiary Company	100%
15	Jaykayorg AG	Subsidiary Company	100%
16	Raymond (Europe) Limited	Subsidiary Company	100%
17	R&A Logistics Inc.	Subsidiary Company	100%
18	Silver Spark Middle East (FZE)	Subsidiary Company	100%
19	Silver Spark Apparel Ethiopia PLC	Subsidiary Company	100%
20	Raymond Lifestyle (Bangladesh) Private Limited	Subsidiary Company	100%
21	Raymond Lifestyle International DMCC	Subsidiary Company	100%
22	P.T. Jaykay Files Indonesia	Associate Company	39.20%
23	J.K. Investo Trade (India) Limited	Associate Company	47.66%
24	Radha Krshna Films Limited	Associate Company	25.38%
25	Raymond UCO Denim Private Limited	Associate Company	50%

Note on complexity levels of the rated instruments: CARE Ratings has classified instruments rated by it on the basis of complexity. Investors/market intermediaries/regulators or others are welcome to write to care@careedge.in for any clarifications.

Contact us

Media Contact	Analytical Contacts
Mradul Mishra Director **CARE Ratings Limited** Phone: +91-22-6754 3596 E-mail: mradul.mishra@careedge.in	PS Bhagavath Senior Director **CARE Ratings Limited** Phone: +91-22-6754 3407 E-mail: ps.bhagavath@careedge.in
Relationship Contact Saikat Roy Senior Director **CARE Ratings Limited** Phone: +91-22-6754 3404 E-mail: saikat.roy@careedge.in	Pulkit Agarwal Director **CARE Ratings Limited** Phone: +91-22-6754 3505 E-mail: pulkit.agarwal@careedge.in Arti Roy Associate Director **CARE Ratings Limited** Phone: +91-22-6754 3657 E-mail: arti.roy@careedge.in

About us:
Established in 1993, CARE Ratings is one of the leading credit rating agencies in India. Registered under the Securities and Exchange Board of India, it has been acknowledged as an External Credit Assessment Institution by the RBI. With an equitable position in the Indian capital market, CARE Ratings provides a wide array of credit rating services that help corporates raise capital and enable investors to make informed decisions. With an established track record of rating companies over almost three decades, CARE Ratings follows a robust and transparent rating process that leverages its domain and analytical expertise, backed by the methodologies congruent with the international best practices. CARE Ratings has played a pivotal role in developing bank debt and capital market instruments, including commercial papers, corporate bonds and debentures, and structured credit.

For the detailed Rationale Report and subscription information, please visit www.careedge.in